

## AGENDA

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### AGENDA AT A GLANCE

#### Day One: Tuesday April 12th

10:00 am – 11:00 am	Participant Orientation and Networking
10:00 am – 11:00 am	Live Exhibit Hours (Exhibitors with interactive booths). At this time, CMS' Chief Dental Officer will host an interactive session in the Exhibit Hall
10:00 am – 5:00 pm	Exhibit Hours

#### **Sessions:**

11:00 am – 12:30 pm	Opening Grand Plenary
12:30 pm – 12:45 pm	Break/Gallery Walk/Exhibits
12:45 pm – 1:45 pm	Breakout Sessions #1, #4, #8, #12, #17, #20, #24, #26
1:45 pm – 2:45 pm	Lunch/Gallery Walk/Exhibits/Networking
2:45 pm – 3:45 pm	Listening Sessions #32, #33
3:45 pm – 4:00 pm	Break/Gallery Walk/Exhibits/Networking
4:00 pm – 5:00 pm	Breakout Sessions #6, #9, #13, #18, #21, #22, #25
End of Day 1	

#### Day Two: Wednesday, April 13th

10:00 am – 11:00 am	Participant Orientation and Networking
	Live Exhibit Hours (Exhibitors with interactive booths). At this time, CMS' Chief Dental Officer will host an interactive session in the Exhibit Hall
10:00 am – 5:00 pm	Exhibit Hours

#### **Sessions:**

11:00 am – 12:30 pm	Opening Grand Plenary
12:30 pm – 12:45 pm	Break/Gallery Walk/Exhibits
12:45 pm – 1:45 pm	Breakout Sessions #2, #3, #5, #11, #14, #19, #27
1:45 pm – 2:45 pm	Lunch/Gallery Walk/Exhibits/Networking
2:45 pm – 3:45 pm	Listening Sessions #34, #35
3:45 pm – 4:00 pm Break/Gallery Walk/Exhibits/Networking	
4:00 pm – 5:00 pm Breakout Sessions #7, #10, #15, #16, #23, #28	
5:00 pm - 5:15 pm	Break
5:15 pm - 5:45 pm	Closing Grand Plenary
Conference Adjourns	

## **SESSIONS**

## Tuesday, April 12th, 2022 Grand Plenary

Track	Session / Speaker(s)	Start-Time	End-Time
Grand Plenary	Welcome Video and Opening Address  Jean Moody Williams	11:00 AM	12:30 PM
Grand Plenary	Keynote Address: Building Equity on a Foundation of Quality  Chiquita Brooks-LaSure	11:00 AM	12:30 PM
Grand Plenary	Re-envisioning Quality: A Roundtable Discussion about the CMS National Healthcare Quality Strategy  Lee A. Fleisher, MD Dara Corrigan Elizabeth Fowler, PhD, JD Ellen Montz, PhD Meena Seshamani, MD, PhD Daniel Tsai	11:00 AM	12:30 PM
Grand Plenary	Leading the Way Toward Our Healthiest Nation: Advancing Health Equity Across CMS Programs and Policies  Dr. LaShawn McIver	11:00 AM	12:30 PM
Grand Plenary	New Hope, New Health: Charting a Path Forward from a Patient Perspective  Jean Moody Williams Jimmie Bates Dawn Bates Timmy Nelson	11:00 AM	12:30 PM

### SESSIONS

#### Tuesday, April 12th, 2022 Mini Plenaries & Sessions

Session Code	Track	Session / Speaker(s)	Start-Time	End-Time
1	Advancing Health Equity	Cultural competence: Using plain and empathetic language to communicate with Medicare beneficiaries  Speaker(s): Lee Anne Castro, Scott Fortin, Stephanie Fry	12:45 PM	1:45 PM
12	Expanded Access to Quality and Affordable Healthcare	Moving Home Dialysis Forward  Speaker(s): Donna DeBello, RN, Prashanth V. Kumar, MD	12:45 PM	1:45 PM
17	Advancing Health Equity, Engaging Partners and Communities	Hospital Quality Improvement: Part I: National Health Safety Network (NHSN) Reporting—Using Data for Action with Small and Critical Access Hospitals Part II: Equipping Lower- Resourced Hospitals to Identify Disparities and Improve Equity Part III: The Funfetti Approach – Baking Patient Family Engagement into Quality Improvement  Speaker(s): Virginia Brooks, Eli DeLille, Libby Hoy, Rachel Megquier, BSN, RN, Beverly Rogers, Amy Ward, RN, Kim Werkmeister	12:45 PM	1:45 PM
24	Advancing Health Equity	Z Codes for Social Determinants of Health (SDOH): The Important Role of Standardized SDOH Data Collection for Maximizing the Health of People with Medicare Speaker(s): Meagan Khau, MHA, Jess Maksut, PhD, Scott Stare, MBA, PMP	12:45 PM	1:45 PM

## SESSIONS

#### Tuesday, April 12th, 2022 Mini Plenaries & Sessions

Session Code	Track	Session / Speaker(s)	Start-Time	End-Time
26	Advancing Health Equity, Engaging Partners and Communities, High Reliability and Quality Improvement	MIPS Value Pathways (MVPs): Vision for Driving Quality Care and Meaningful Participation in MIPS  Speaker(s): Kati Moore, Sophia Sugumar	12:45 PM	1:45 PM
4	Expanded Access to Quality and Affordable Healthcare, High Reliability and Quality Improvement	Medicaid and CHIP COVID-19 Pandemic Response: Past, Present, and Future  Speaker(s): Alec Graham, Ralph Lollar, Kim Proctor PhD, Andrew Snyder	12:45 PM	1:45 PM
8	Advancing Health Equity, Expanded Access to Quality and Affordable	The CMS Innovation Center Strategy: Advancing Person- Centered Care through Quality and Health Equity  Speaker(s): Dora Hughes, Purva Rawal, Pierre Yong	12:45 PM	1:45 PM
20	Engaging Partners and Communities	Million Hearts 2027: Pandemic, Partnership, Progress and Possibilities  Speaker(s): Lee A. Fleisher, MD, Karen Hacker, Dr. Paul McGann, Anita Monteiro, MSHCA, MA, MBA, BSN, Debbie Smith, Dr. Larry Sperling, MD, FACC, FAHA, FACP, FASPC, Janet Wright, MD, FACC	12:45 PM	1:45 PM

### SESSIONS

### Tuesday, April 12th, 2022

#### **Mini Plenaries & Sessions**

	Session Code	Track	Session / Speaker(s)	Start-Time	End-Time
	32	Advancing Health Equity	Updating the CMS Rural Health Strategy  Speaker(s): Grace Gonzalez, Darci Graves	2:45 PM	3:45 PM
•	33	High Reliability and Quality Improvement	Re-Envisioning Quality: A Cross-Federal Perspective  Speaker(s): Jeff Brady, MD, Joe Francis, MD, Anita Monteiro, MSHCA, MA, MBA, BSN, Michelle Schreiber, M.D., Arjun Srinivasan, MD, CAPT, USPHS	2:45 PM	3:45 PM
•	13	Advancing Health Equity	Working Toward Health Equity: Early Identification and Treatment of Kidney Disease  Speaker(s): Orville Campbell, MD, Patrick Gee, PhD, JLC, Andrea Moore, LMSW, Gail Sage	4:00 PM	5:00 PM
	18	Advancing Health Equity, Engaging Partners and Communities	Building Capacity through the Partnership to Advance Tribal Health  Speaker(s): Carmen Alexander, MBA, MHSA, Jane Brock, Sabrina Chakhtoura, Carrie Howard, MA, CPHQ, CPPS	4:00 PM	5:00 PM
	21	Engaging Partners and Communities	Uniting Community and Improving Healthcare Quality and Equity: How Community Coalitions Help  Speaker(s): JoAnn Burke, PhD, LCSW, LMFT, BSN, Renee Dupee, JD, Crystal Morse, CSW, CCM, David S. McGreaham, MD, FACP	4:00 PM	5:00 PM

### SESSIONS

#### Tuesday, April 12th, 2022 Mini Plenaries & Sessions

Session Code	Track	Session / Speaker(s)	Start-Time	End-Time
22	New Innovation and Technology	Using Artificial Intelligence Tools to Improve Stakeholder Feedback Analysis  Speaker(s): Traci Archibald, Kristin Shifflett, Ravi Hubbly, Tom Lantz, Nikhil Nirhale, Jean Stiller	4:00 PM	5:00 PM
25	Advancing Health Equity	The Importance of Stakeholder Engagement when Designing Policies, Programs, and Resources for Individuals with Disabilities: One Size Does Not Fit All  Speaker(s): Mary Lou Breslin, Shawn Callaway Anjali Forber-Pratt, Meleah Jensen, MS	4:00 PM	5:00 PM
6	Advancing Health Equity,Expanded Access to Quality and Affordable Healthcare,Collecting and Using Quality Data,High Reliability and Quality Improvement	Using TMSIS Data to Inform Medicaid and CHIP Quality Measurement and Improvement  Speaker(s): Mitzi Hochheiser, Paloma Luisi, Kim Proctor, PhD, Deirdra Stockmann	4:00 PM	5:00 PM
9	Engaging Partners and Communities	Initiatives to Advance Opioid Use Disorder Treatment Across Health Systems  Speaker(s): Risa Hayes, CPC, Kristin Huntley, PhD, Rolake Neba, PharmD, Anita Thomas, PharmD, Scott Weiner MD, MPH	4:00 PM	5:00 PM



### **SESSIONS**

### Wednesday, April 13th, 2022 Grand Plenary

Track	Session / Speaker(s)	Start-Time	End-Time
Grand Plenary	Welcome to Day 2 of the CMS Quality Conference  Jeneen Iwugo Dr. Shari Ling	11:00 AM	12:30 PM
Grand Plenary	Morning Address: Behavioral Health Plenary  Admiral Rachel L. Levine, MD (HHS/ASH)	11:00 AM	12:30 PM
Grand Plenary	CMS Behavioral Health Strategy Launch  Dr. Shari Ling	11:00 AM	12:30 PM
Grand Plenary	Welcoming Remarks from the Center for Medicaid and CHIP Services  Daniel Tsai	11:00 AM	12:30 PM
Grand Plenary	Reactor Panel Discussion: CMS National Quality Strategy  Michelle Schreiber, MD  Anita Monteiro, MSHCA, MA, MBA, BSN  Dana Gelb Safran  Kedar Mate  Beth Daley Ullem  Tania Daniels	11:00 AM	12:30 PM

#### SESSIONS

#### Wednesday, April 13th, 2022 Mini Plenaries & Sessions

Session Code	Track	Session / Speaker(s)	Start-Time	End-Time
11	Engaging Partners and Communities	Listening Session to Obtain Stakeholder Feedback to Inform the QIO 13th Scope of Work (2024- 2029) Speaker(s): Dr. Paul McGann, Anita Monteiro, MSHCA, MA, MBA, BSN	12:45 PM	1:45 PM
14	Advancing Health Equity, Expanded Access to Quality and Affordable Healthcare, Engaging Partners and Communities, Collecting and Using Quality Data, High Reliability and Quality Improvement, New Innovation and Technology, Healthcare System Resiliency	Health Equity in Deceased Donor Kidney Transplants: Current Trends, Kidney Donor Profile Index, and the Patient Experience Speaker(s): John Bayton, Maria Casas, Sumit Mohan, MD, Charles Rice	12:45 PM	1:45 PM
19	Advancing Health Equity	Health Equity: Working Toward Equity Through Collaborative Action, Compassion, and Caring Speaker(s): Catherine Baase, MD, FAAFP, FACOEM, Laura Benzel, MS, BS, CSSGB, LaDawna Walker- Dean, BSW, MSW, ABD, Renee Dupee, JD	12:45 PM	1:45 PM
2	Advancing Health Equity	Health Equity: Lessons From the Field  Speaker(s): Stephanie Fry, Wendy Gary, MHA, CMQOE, CSA, Daniel Sangria	12:45 PM	1:45 PM
27	Collecting and Using Quality Data	Federal Data Standards: A Look at CMS's Work for Advancing Digital Quality Measurement  Speaker(s): Faseeha Altaf, Joel Andress, Grace Glennon, Michelle Schreiber, MD	12:45 PM	1:45 PM

#### **SESSIONS**

#### Wednesday, April 13th, 2022

#### **Mini Plenaries & Sessions**

Session Code	Track	Session / Speaker(s)	Start-Time	End-Time
3	Advancing Health Equity, Expanded Access to Quality and Affordable Healthcare, Engaging Partners and Communities	Participating in the Quality Payment Program through the MIPS Value Pathways (MVPs): Preparing Your Practice for 2023  Speaker(s): Jennifer Russo, MSN, RN, Matthew Smith, MD, Dr. Troy Sturgill, Sophia Sugumar, Ashby Wolfe MD	12:45 PM	1:45 PM
5	Expanded Access to Quality and Affordable Healthcare	Postpartum Care: Coverage and Quality  Speaker(s): Nicole Comeaux, Catherine Leyba, Shannon Lovejoy, Greg Woods, Kristen Zycherman, RN, BSN	12:45 PM	1:45 PM
34	Advancing Health Equity, Expanded Access to Quality and Affordable Healthcare, Engaging Partners and Communities, Collecting and Using Quality Data	Round Table on Behavioral Health during a Pandemic: What You Need to Know  Speaker(s): Dr. Shari LIng, Christopher Jones, PharmD, DrPH, MPH, Ted Long, Marsden McGuire, Wilson Compton MD, Natalia Chalmers, DDS, MHSc, PhD	2:45 PM	3:45 PM
35	Advancing Health Equity	Advancing Equity in Nursing Homes: Engaging Communities in the Nursing Home Experience  Speaker(s): Jean Moody Williams, Michael Wasserman, MD, CMD, Dr. Terris King, Pat Merryweather- Arges, Patricia Gagliano, MD	2:45 PM	3:45 PM

## **SESSIONS**

#### Wednesday, April 13th, 2022

#### **Mini Plenaries & Sessions**

Session Code	Track	Session / Speaker(s)	Start-Time	End-Time
10	Engaging Partners and Communities, Collecting and Using Quality Data, High Reliability and Quality Improvement, Healthcare System Resiliency	COVID-19 Prevention: QIN-QIO Program Preliminary Impacts and Actionable Data Speaker(s): Jake Lichtenfeld, MA, Teresa Lubowski, Sheila McLean	4:00 PM	5:00 PM
15	Engaging Partners and Communities,Collecting and Using Quality Data	Navigating the COVID Pandemic: Dialysis, Public Health, and Care Transitions  Speaker(s): Mary A Albin, BS, CPHQ, Anna Bennett, Susan Caponi, MBA, RN, BSN, CPHQ	4:00 PM	5:00 PM
16	Collecting and Using Quality Data, High Reliability and Quality Improvement	Compass Opioid Stewardship Program: Lessons Learned and Intentional Movement Forward Speaker(s): Jennifer Brockman, Dr. Don Stader	4:00 PM	5:00 PM
23	Engaging Partners and Communities, High Reliability and Quality Improvement, New Innovation and Technology	Introducing CCSQ Support Central, a new dimension of service for our healthcare community and beyond!  Speaker(s): Brandy Meade, Jay Vancil	4:00 PM	5:00 PM
28	Expanded Access to Quality and Affordable Healthcare, Engaging Partners and Communities	Working Together on an Expanded Skilled Nursing Facility Value-Based Purchasing Program  Speaker(s): Libby Hoy, Alexandre Laberge, Alan Levitt, MD, Dheeraj Mahajan, MD, MBA, MPH, FACP	4:00 PM	5:00 PM

### **SESSIONS**

#### Wednesday, April 13th, 2022 Mini Plenaries & Sessions

Session Code	Track	Session / Speaker(s)	Start-Time	End-Time
7	Advancing Health Equity, Expanded Access to Quality and Affordable Healthcare, Engaging Partners and Communities, High Reliability and Quality Improvement, New Innovation and Technology	Protecting and Expanding Access to High Quality Care within Medicaid & CHIP  Speaker(s): Gloria Beecher, Carlye Burd, Karen Llanos, Jennifer Maslowski	4:00 PM	5:00 PM
31	Advancing Health Equity, Expanded Access to Quality and Affordable Healthcare	Using Grit to Rebuild a Resilient Workforce: A Fireside Chat with Angela Duckworth  Speaker(s): Angela Duckworth, Lee A. Fleisher, MD	5:15 PM	5:45 PM





Jimmie and Dawn Bates

Jimmie Bates and his wife Dawn have been married for 12 years and began their home dialysis journey in 2009. They appreciate the freedom to travel and spend time with family that the therapy allows. According to Jimmie and Dawn, the therapy allows him to engage in treatments while being with family and friends, spending time in hotels, during vacations in the mountains, or even while camping for 17 days at a time. Jimmie and Dawn know the benefits of more frequent treatments and have witnessed Jimmie's quality of life improve greatly. As his caregiver, Dawn feels like a true partner to Jimmie. They perceive themselves as a team and are looking forward to hitting the road again, advocating for home dialysis and showing other ESRD patients how they, too, can have a normal life.





Chiquita Brooks-LaSure

Chiquita Brooks-LaSure is the Administrator for the Centers for Medicare & Medicaid Services (CMS), where she will oversee programs including Medicare, Medicaid, the Children's Health Insurance Program (CHIP), and the HealthCare.gov health insurance marketplace. A former policy official who played a key role in guiding the Affordable Care Act (ACA) through passage and implementation, Brooks-LaSure has decades of experience in the federal government, on Capitol Hill, and in the private sector. As deputy director for policy at the Center for Consumer Information and Insurance Oversight within CMS, and earlier at the U.S. Department of Health & Human Services as director of coverage policy, Brooks-LaSure led the agency's implementation of ACA coverage and insurance reform policy provisions.

Earlier in her career, Brooks-LaSure assisted House leaders in passing several healthcare laws, including the Medicare Improvements for Patients and Providers Act of 2008 and the ACA, as part of the Democratic staff for the

U.S. House of Representatives' Ways and Means Committee. Brooks-LaSure began her career as a program examiner and lead Medicaid analyst for the Office of Management and Budget, coordinating Medicaid policy development for the health financing branch. Her role included evaluating policy options and briefing White House and federal agency officials on policy recommendations with regard to the uninsured, Medicaid, and the Children's Health Insurance Program.





Dara Corrigan

Dara Corrigan is the Deputy Administrator and Director of the Center for Program Integrity, charged with leading the Centers for Medicare & Medicaid's (CMS)'s efforts to prevent fraud and abuse. She recently served as a vice president at Fresenius Kabi, a global health care company. Ms. Corrigan has more than 20 years of government service in health care-related positions, including a tenure as Associate Commissioner for Global Regulatory Policy at the U.S. Food & and Drug Administration (FDA), where she was FDA's lead negotiator for the Mutual Recognition Agreement with the European Union (EU), allowing the U.S. and EU to eliminate duplicative manufacturing inspections. Corrigan's career also includes drafting regulations under the Affordable Care Act that overhauled the private insurance market, serving as the Acting Inspector General at the U.S. Department of Health &and Human Services, and practicing law at the Department of Justice for eight years. Combined with her private sector experience, she brings a deep knowledge of health care systems, drug development, safety and quality issues, and private and public payors - a combination that powerfully equips her to coordinate the prevention of fraud and abuse in the Medicare, Medicaid. and CHIP programs. She received Juris Doctor from the University of Virginia in 1990 and her undergraduate degree from Baylor University.





Beth Daley Ullem

Beth Daley Ullem, MBA, is a governance expert and activist for safety and quality in healthcare in the US. Beth is one of the founders of Patients for Patient Safety-US, a patient advocacy chapter of the World Health Organization committed to advancing safety in the United States. She also founded Quality and Safety First, a governance advisory firm to support health system boards in their leadership on quality. Beth was the lead author for the Institute for Healthcare Improvement (IHI) White Paper: Framework for Effective Governance of Health System Quality which established standards for board governance of quality. Beth serves on the boards of Solutions for Patient Safety (pediatric hospital safety network) and the Society to Improve Diagnosis in Medicine (SIDM). Beth was formerly on the Board of Governors of the National Patient Safety Foundation and the Center for Healthcare Value, Thedacare, and the Children's Hospital of Wisconsin.

A former McKinsey consultant, Beth brings her broader experience of operational improvement and system excellence to her healthcare work. She is driven by the loss of her son to a medical error in 2003 and her desire for all patients to have safe and respectful care and transparent clinical and quality outcomes.





Tania Daniels

Ms. Daniels serves as CEO for Superior Health Quality Alliance (Superior Health), which was founded in 2018 to bring the strength and expertise of eight Centers for Medicare & Medicaid Services experienced quality improvement contactors across the continuum of care, including nursing homes, hospitals, dialysis centers, and communities. Superior Health improves health care quality, experience, and equity across the continuum of care through innovation, effectiveness, and efficiency in designing and implementing patient-centered quality improvement initiatives.

Ms. Daniels has more than 20 years nationally recognized largeleading scale quality improvement efforts and collaborations across health systems as Vice President, Quality and Safety for the Minnesota Hospital Association. As a physical therapist, she is passionate about bringing an interdisciplinary approach to quality improvement across the care continuum. Along with leading statewide improvement work in routine harm areas, Ms. Daniels also oversees the strategic priorities of mental and behavioral health and combating the opioid epidemic.





Lee A. Fleisher, MD

Lee A. Fleisher, MD, was named the Chief Medical Officer and Director of the Center for Clinical Standards and Quality for the Centers for Medicare & Medicaid Services in July, 2020. In this capacity, he is responsible for executing all national clinical, quality, and safety standards for healthcare facilities and providers, as well as establishing coverage determinations for items and services that improve health outcomes for Medicare beneficiaries. He is also Professor of Anesthesiology and Critical Care and Professor of Medicine at the University of Pennsylvania Perelman School of Medicine. He is also an Affiliated Faculty of the Quattrone Center for the Fair Administration of Justice at the University of Pennsylvania Carey Law School and a Senior Fellow of the Leonard Davis Institute of Health Economics. Lee received his MD from the State University of New York at Stony Brook. His research focuses perioperative cardiovascular assessment and reduction, measurement of quality of care, and health policy. He has received numerous grants related to these subjects and has published 175+ original articles, over 200 editorials, reviews, and book chapters, and 9 books. He was elected to the National Academy of Medicine (formerly Institute of Medicine) in 2007.





Elizabeth Fowler, PhD, JD

Elizabeth Fowler, PhD, JD, is the Deputy Administrator and Director of the Center for Medicare & Medicaid Innovation. Dr. Fowler previously served as Executive Vice President of programs at The Commonwealth Fund and Vice President for Global Health Policy at Johnson & Johnson. Liz was special assistant to President Obama on health care and economic policy at the National Economic Council. In 2008-2010, she was Chief Health Counsel to Senate Finance Committee Chair, Senator Max Baucus (D-MT), where she played a critical role developing the Senate version of the Affordable Care Act. She also played a key role drafting the 2003 Medicare Prescription Drug, Improvement and Modernization Act (MMA). Liz has over 25 years of experience in health policy and health services research. She earned her Bachelor's degree from the University of Pennsylvania, PhD from the Johns Hopkins Bloomberg School of Public Health, where her research focused on risk adjustment. and JD from the University of Minnesota. She is admitted to the bar in Maryland, the District of Columbia, and the U.S. Supreme Court. Liz is a Fellow of the inaugural class of the Aspen Health Innovators Fellowship and a member of the Aspen Global Leadership Network.





Dana Gelb Safran

Dana Gelb Safran, Sc.D. is President & CEO of the National Quality Forum (NQF). In addition to overseeing NQF's longstanding function as steward for our nation's portfolio of healthcare quality measures, Dr. Safran is leading the expansion of NQF's portfolio of products and services to advance healthcare quality, outcomes, equity and affordability. Dr. Safran is an internationally recognized healthcare executive with a unique blend of accomplishment in business and academia. A central feature of her work has been combining the science of quality measurement with the art of its use to drive significant change in the quality, outcomes, and affordability of care. Dr. Safran's prior roles include serving for more than a decade as a senior executive at Blue Cross Blue Shield of Massachusetts (BCBSMA), where she was a lead architect of the BCBSMA Alternative Quality Contract (AQC), which is widely credited with having catalyzed the value-based payment movement among public and private payers nationally. She was also a founding member of the executive team at Haven, a joint venture of Amazon, Berkshire Hathaway, and JPMorgan Chase to achieve better health outcomes, care experiences, and costs of care through innovation in care delivery, benefit design and purchasing. Most recently, she was an executive team member at WELL Health, Inc., a health care technology company. Dr. Safran is on the faculty of Tufts University School of Medicine and has held a broad range of advisory roles in the public sector and internationally supporting efforts to improve health and healthcare through effective uses of performance measurement. Since 2017, she has served as a Commissioner of the Medicare Payment Advisory Commission (MedPAC). She holds a BA in Biology and Government from Wesleyan University and completed her postgraduate studies at the Harvard School of Public Health to earn an ScM and ScD in Health Policy and Management.

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Jeneen Iwugo

Jeneen Iwugo is Deputy Director of the Center for Clinical Standards and Quality (CCSQ) at the Centers for Medicare & Medicaid Services (CMS). She is Government Executive the Senior accountable for leadership, management, and execution of the \$1.5 billion annual budget and operations of CCSQ. Jeneen has 20 years of government leadership, resource management, communications, and policy development expertise. Jeneen is an expert in implementing quality improvement techniques and case review requirements to develop policy and execute on to the evolving needs of the nation's healthcare system. She is a people person with proven ability to align programs with evolving agency priorities and objectives while successfully meeting and exceeding program goals. With a reputation for transparency and honesty, Jeneen is a go-to for any budgetary, management, or difficult operational matter affecting CCSQ. In a prior role at CMS, Jeneen led the restructuring of the QIO contract structure, revised the QIO regulations, and established the Beneficiary and Family Centered Care QIOs which performed over 2 million case reviews and returned over \$50 million to the Medicare Trust Fund during the 11th scope of work.





Admiral Rachel L. Levine, MD

Admiral Rachel L. Levine serves as the 17th Assistant Secretary for Health for the U.S. Department of Health and Human Services (HHS) and the head of the U.S. Public Health Service Commissioned Corps. She fights every day to improve the health and well-being of all Americans. She's working to help our nation overcome the COVID-19 pandemic and build a stronger foundation for a healthier future - one in which every American can attain their full health potential. ADM Levine's storied career. first, as a physician in academic medicine, focused on the intersection between mental and physical health, treating children, adolescents, and young adults. Then as Pennsylvania's Physician General and later as Pennsylvania's Secretary of Health, she addressed COVID-19, the opioid crisis, behavioral health, and other public health challenges.





Dr. Shari Ling

Dr. Shari Ling is the Deputy Chief Medical Officer for the Centers for Medicare & Medicaid Services (CMS). Dr. Ling contributes her clinical expertise to the Agency as a geriatrician, gerontologist, internist, and rheumatologist, supporting CMS's actions to improve health outcomes for beneficiaries, families, and caregivers through the delivery of high quality, person-centered care across settings. She currently steers CMS efforts to address the nation's mental and behavioral health needs as a leader of the CMS Behavioral Health Steering Committee, with a strong focus on care and services for people with behavioral health conditions, and mitigating barriers to equitable care. She also supports the CMS efforts in special topics such as pain, dementia, and multiple chronic conditions, and improving quality in long-term care. Dr. Ling coordinates the work of the CMS medical officers and other clinicians. She regularly provides mentoring to fellows, students, and others beginning their careers in health care. Dr. Ling earned a Master's in Gerontology from the University of Southern California, and MD degree from Georgetown University School of Medicine. She performed postgraduate fellowships in Rheumatology at Georgetown University Hospital and in Geriatric Medicine at the Johns Hopkins University School of Medicine.





**Kedar Mate** 

Kedar Mate, MD, is the President and Chief Executive Officer at the Institute for Healthcare Improvement (IHI) and a member of the faculty at Weill Cornell Medical College. Dr. Mate's scholarly work has focused on health system design, healthcare quality, strategies for achieving large-scale change, and approaches to improving value. Previously, Dr. Mate worked at Partners In Health, the World Brigham Organization, Women's Hospital, and served as IHI's Chief Innovation and Education Officer. Dr. Mate has published numerous peerreviewed articles, book chapters, and white papers and has received multiple honors including serving as a Soros Fellow, Fulbright Specialist, Zetema Panelist, and an Aspen Institute Health Innovators Fellow. He graduated from Brown University with a degree in American History and from Harvard Medical School with a medical degree.





Dr. LaShawn McIver

LaShawn McIver is the Director of the Office of Minority Health at the Centers for Medicare & Medicaid Services (CMS) and is the principal advisor to the agency on the needs of minority populations. Prior to CMS, Dr. McIver led Government Affairs & Advocacy (GA&A) at the American Diabetes Association (ADA), as its Vice President of Public Policy & Strategic Alliances and later as its Senior Vice President of all GA&A. providing direction on the ADA's advocacy activities focused on research, eliminating disparities, prevention, and improving availability of health care. Dr. McIver earned a Medical Degree in International Health & Medicine through the Medical School for International Health in Collaboration with Columbia University's Medical Center and a Master's degree of Public Health from the Johns Hopkins University Bloomberg School of Public Health.





Anita Monteiro, MSHCA, MA, MBA, BSN

Anita Monteiro is the Director of the Quality Improvement & Innovation Group at the Centers for Medicare & Medicaid Services (CMS), and leads a team of 110 highly skilled management and technical experts across five U.S. locations to collectively serve as the primary driver for healthcare quality improvement in the States. This is accomplished through the provision of healthcare technical assistance and training to healthcare providers in over 500 communities. including those with disadvantaged and vulnerable populations, as well as 15,000 nursing homes, 7,500 dialysis facilities, and over 2,000 hospitals including those in the Indian Health Service. Anita leads key initiatives to reduce opioid use and misuse, increase kidney transplantation, community emergency/disaster and planning and management nationally. Anita also leads programs responsible for beneficiary protection through investigation of over 200,000 complaints per year, advocacy on behalf of beneficiaries, and expedited appeals for beneficiaries facing challenges navigating the health care system. In addition, Anita leads data evaluation, communications, strategic innovation in healthcare. Anita is a graduate of the University of Maryland and holds Master's degrees in Psychology, Healthcare Administration, and Business Administration; she also has a Bachelor's degree in Nursing.





Ellen Montz

Ellen Montz is the Deputy Administrator and Director of the Center for Consumer Information and Insurance Oversight at the Centers for Medicare & Medicaid Services. Most recently. Ellen served as the Chief Deputy and Chief Health Economist at Virginia's Medicaid Department, playing a central role in the state's expansion of Medicaid, pandemic response, and investment in value-based and equityfocused healthcare delivery. She previously served in several roles during the Obama-Biden Administration at the U.S. Department of Health & Human Services, the U.S. Senate Finance Committee, and the White House Domestic Policy Council, where she focused on implementing provisions of the Affordable Care Act related to private health insurance, Health Insurance Marketplaces. and Medicaid. Ellen has also worked as a Senior Fellow at the Century Foundation. A native Texan, she holds a Bachelor of Arts degree from Rice University, a Master of Public Affairs degree from the LBJ School at the University of Texas, and a PhD in Health Policy Economics from Harvard University.





Jean Moody-Williams, RN, MPP

Jean D. Moody-Williams, RN, MPP, is the Deputy Center Director for the Center for Clinical Standards and Quality (CCSQ) at the Centers for Medicare & Medicaid Services (CMS) where she has served as a Senior Executive Service (SES) leader since 2008. She is a part of a leadership team responsible for one of CMS' Centers with nearly 800 employees and a \$3 billion annual budget- leading quality value-based purchasing, improvement, oversight of multiple kidney health activities including regulations for organ procurement and transplantation programs and delivery system reform.

Additionally, she serves as a guest lecturer for many academic institutions and is on faculty at the University of Pennsylvania School of Nursing.

Jean has devoted her entire professional career to improving the care provided to patients and supporting families, and ensuring that the voices of patients are at the forefront of policy and program decisions.

Nationally, Jean has been recognized for her unwavering commitment to healthcare including being the recipient of the 2020 CMS Executive of the Year. She received her Bachelors of Science in Nursing from Hampton University and a Masters of Public Policy and Management from the University of Maryland, College Park.





**Timmy Nelson** 

Timmy Nelson is a kidney transplant recipient. He began his kidney journey in 2013. He used peritoneal dialysis before receiving a kidney transplant. Timmy is a volunteer for ESRD Network 4 and an ESRD NCC Legacy Subject Matter Expert. Prior to the COVID-19 pandemic, he visited 25 dialysis facilities across Pennsylvania and Delaware and spoke with more than 500 patients to offer them an opportunity to talk one to one with a patient that successfully managed PD and is currently thriving with a transplant. More recently, Timmy worked with Chester County Hospital to educate patients about the COVID-19 vaccines. As a member of the hospital's Patient and Family Advisory Council, he was instrumental in the hospital's COVID-19 minority outreach efforts to vaccinate more than 3,000 people.





Michelle Schreiber, MD

Dr. Schreiber is the Deputy Director of the Center for Clinical Standards and Quality for the Centers for Medicare & Medicaid Services (CMS) and the Group Director for the Quality Measurement and Value-Based Incentives Group. In this capacity, she is responsible for executing the quality strategies of CMS including quality measurement, and value-based incentive programs to encourage the transition to value-based care.

Dr. Schreiber is a general internal medicine physician with over 25 years of health care experience. Prior to her current work with CMS/CCSQ, she was the Senior Vice President and Chief Quality Officer of Henry Ford Health System (HFHS) in Detroit, Michigan. Dr. Schreiber's roles at HFHS included the Division Head of General Internal Medicine, and the SVP of Clinical Transformation and IT Integration, where she was the clinical lead of the system- wide Epic implementation. The Epic implementation and use earned HFHS a Davies Award in 2018. She has also held senior leadership roles at the Detroit Medical Center where she was the Chief Quality Officer.

Dr. Schreiber's interests are quality improvement, quality measures, and the intersection of quality and health information technology to advance quality and quality measures.





Meena Seshamani, MD, PhD Meena Seshamani, MD, PhD, is an accomplished strategic leader with a deep understanding of health economics and a heartfelt commitment to outstanding patient care. Her background as a healthcare executive, economist, physician, and policy expert has given her a unique perspective on how health policy impacts the real lives of patients. She most recently served as Vice President of Clinical Care Transformation at MedStar Health, where she led nationallyrecognized value-based care initiatives and served on the senior leadership of the 10 hospital, 300+ outpatient site health system. She also cared for patients at Georgetown University.

Dr. Seshamani brings decades of policy experience to her role, including recently serving on the leadership of the Biden-Harris Transition U.S. Department of Health & Human Services (HHS) Agency Review Team. Prior to MedStar, she was Director of the Office of Health Reform at HHS, where she led implementation of the Affordable Care Act across the Department. She received her BA from Brown, her MD from UPenn, and her PhD in Health Economics from the University of Oxford, where she was a Marshall Scholar. She completed her residency in Otolaryngology- Head





**Daniel Tsai** 

Daniel Tsai is the Deputy Administrator and Director of Center for Medicaid and CHIP services at the Center for Medicare & Medicaid Services (CMS) where he leads the Center in addressing disparities in health equity and serving the needs of individuals and families who rely on these essential programs. Before joining CMS, Dan was the Assistant Secretary for MassHealth and Medicaid Director for the Commonwealth of Massachusetts, serving for six years—the state's longestserving Medicaid director in nearly two decades. His tenure focused on building a robust and sustainable Medicaid program to ensure equitable coverage and improve how health care is delivered for two million individuals and families in the state.

Dan also helped lead Massachusetts Medicaid through its most significant restructuring since the 1990s through its landmark 2016 Medicaid 1115 waiver. Under these reforms. MassHealth implemented one of the most at-scale shifts to value-based care in the nation. Through the waiver, MassHealth also launched a unique program committing significant investments for nutritional and housing supports to address the social determinants of health for high cost, at-risk individuals. Dan earned a Bachelor of Arts in Applied Mathematics and Economics from Harvard University, summa cum laude.